

SERPENT RIVER FIRST NATION

195 Village Road
Cutler ON, P0P 1B0



Telephone: (705) 844-2418
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SRFN Chief and Council Meeting
Thursday, April 23, 2026
Approved Minutes

Chair: James Owl

Council: Erin Carne, Nicole Pelletier, Rebecca Csaszar (zoom), Angela Trudeau, Justin Urquhart, George Coughlin (zoom), Angela Trudeau

Regrets: None at this time

Director of Operations (DOO): None at this time

Staff: Leila Macumber, Director of Health and Wellness; Madelaine O'Neill, POLEA

Recording Secretary: Madelaine O'Neill, POLEA

1) Call to Order/Opening Prayer/Remarks:

- The duly convened Chief and Council meeting of Thursday, April 23, 2026 was called to order at 6:00pm
- Opening prayer/smudge by Councillor Urquhart
- The Chief opened the meeting noting that the first Quarterly Meeting was well received and provided a strong foundation moving forward, with ideas provided for the next session
- An update was also provided on the strategic planning process, indicating that approximately 90% of staff has been completed, The next phase will focus on broader community engagement, including in-person sessions, phone calls and community visits

2) Adoption of Agenda

MOTION: 2026-04-23-01

That Chief and Council adopt the Agenda for the Council Meeting of Thursday, April 23, 2026 as presented

Moved by	Nicole Pelletier
Seconded by	Justin Urquhart
CARRIED	By Consensus

3) Declaration of Conflict of Interest:

- None declared

4) Community Presentations:

- None at this time

5) Approval of Previous Minutes

a) Thursday, April 9, 2026

Recording Secretary:	Madelaine O'Neill	Date Approved	2026-05-14
2026-04-23 APPROVED CHIEF AND COUNCIL MINUTES		Motion of Approval	2026-05-14-02

MOTION: 2026-04-23-02	
That Chief and Council approve the previous Council Meeting Minutes of Thursday, April 9, 2026 as presented	
Moved by	Justin Urquhart
Seconded by	Angela Trudeau
CARRIED	By Consensus

6) Business Arising From Previous Minutes:

- None at this time

7) Reports:

a) Chief's Report

MOTION: 2026-04-23-03	
That Chief and Council approve the Chief's Report dated Thursday, April 23, 2026 as presented	
Moved by	Angela Trudeau
Seconded by	Erin Carne
CARRIED	By Consensus
- The Chief provided an overview of activities for the reporting period of April 4–17, 2026. It was noted that the fiscal year 2026/27 budget rollout has been completed across all departments, with a monthly financial reporting cycle now in place for senior management oversight. Departmental work plans are in final draft and expected to be presented to Chief and Council at the first scheduled meeting in May - Recruitment efforts remain a priority to address vacancies and newly created positions - Ongoing internal priorities include advancement of the 2026–2031 Strategic Plan, continued weekly Senior Management Team meetings, and follow-up on departmental reporting and performance management - Key updates included the start date of the CDWAI Coordinator, progress on the Human Resources Manual update, completion of the Acid Site Remediation evaluation, and ongoing capital planning and funding initiatives - The Chief also highlighted engagement activities, including the Quarterly Community Meeting held on April 11, 2026 and noted continued participation in various internal and external meetings related to audits, capital planning, health and safety, and regional partnerships - External discussions included collaboration with the Ministry of Natural Resources (MNR) on environmental and land-related initiatives - Upcoming meetings and urgent matters, including housing and trespass-related items were also identified	

i) In Camera Meeting – Legal Matter

MOTION: 2026-04-23-04	
That Chief and Council of the Serpent River First Nation will open an In-Camera Meeting immediately following the adjournment of the April 23, 2026 Duly Convened Meeting of Chief and Council, for the purpose of discussing a potential legal matter related to the Serpent River First Nation Limited Partnership (SRFN LP)	
Moved by	Erin Carne
Seconded by	Justin Urquhart
CARRIED	By Consensus

Recording Secretary:	Madelaine O'Neill	Date Approved	2026-05-14
2026-04-23 DRAFT CHIEF AND COUNCIL MINUTES		Motion of Approval	2026-05-14-02

- The Chief and Council of the Serpent River First Nation were elected under the guidelines of the First Nations Election act on November 21, 2025
- The Chief and Council of the Serpent River First Nation have individually sworn an oath to the community and collectively have committed to following the Serpent River First Nation Governance Manual
- The Chief and Council of the Serpent River First Nation is committed to conducting all business in an open, transparent and accountable manner
- From time to time, the Chief and Council will be faced with situations where legal or human resources matters must be discussed in a closed session to maintain lawyer/client privilege, or to protect privacy
- Chief and Council is currently processing through a matter related to the Serpent River First Nation Limited Partnership (SRFN LP)

b) Councillor's Report – NATOA Conference

MOTION: 2026-04-23-05

That Chief and Council approve the Councillor's Report dated Thursday, April 23, 2026 as presented

Moved by	Rebecca Cszar
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Seconded by	Nicole Pelletier
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CARRIED	By Consensus
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- Chief and Council received a report on the National Aboriginal Trust Officers Association (NATOA) Conference held March 29–April 1, 2026 from Councillor Urquhart
- Councillor Urquhart shared key learnings from workshops and panels focused on trust development and governance, including the role of trust deeds in guiding decision-making, the importance of incorporating culture into trust processes, and managing conflicts of interest
- Emphasis was also placed on establishing a clear vision for trust capital investment aligned with beneficiary values and engaging with investment managers
- The conference provided valuable insight through shared experiences of other First Nations
- An off-reserve engagement session was also attended in the Ottawa area, supporting communication and connection with community members living off-reserve

8) Doodem & Committee Minutes & Reports:

a) Mukwa Doodem Meeting Minutes – February 18, 2026

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| - Approved at duly convened Chief and Council meeting of April 9, 2026 |
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b) Mukwa Doodem Meeting Minutes – March 25, 2026

MOTION: 2026-04-23-06

That Chief and Council approve the Mukwa Doodem Meeting Minutes of March 25, 2026 as presented

Moved by	Erin Carne
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Seconded by	Angela Trudeau
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CARRIED	By Consensus
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c) Child Wellbeing Committee Meeting Minutes – March 4, 2026

MOTION: 2026-04-23-07

Recording Secretary:	Madelaine O'Neill	Date Approved	2026-05-14
2026-04-23 DRAFT CHIEF AND COUNCIL MINUTES		Motion of Approval	2026-05-14-02

That Chief and Council approve the Child Wellbeing Committee Meeting Minutes of March 4, 2026 as presented	
Moved by	Angela Trudeau
Seconded by	Rebecca Csaszar
CARRIED	By Consensus

d) Child Wellbeing Committee Meeting Minutes – April 1, 2026

MOTION: 2026-04-23-08	
That Chief and Council Child Wellbeing Committee Meeting Minutes of April 1, 2026 as presented	
Moved by	Angela Trudeau
Seconded by	George Coughlin
CARRIED	By Consensus

e) Terms of Reference - Child Wellbeing Committee

MOTION: 2026-04-23-09	
That Chief and Council approve the Terms of Reference for the Child Wellbeing Committee as presented	
Moved by	Nicole Pelletier
Seconded by	Erin Carne
CARRIED	By Consensus
- Chief and Council reviewed the Terms of Reference for the Serpent River First Nation Child Wellbeing Committee - The document outlines the Committee’s purpose, scope and roles in supporting the wellbeing and interests of children and families in the community - Chief and Council approved the Terms of Reference as presented	

9) Standing Items:

a) Audit Update

- An update was provided by the Chief noting that the 2025/26 audit is currently in progress - Follow-up was received by the auditors regarding the “unaudited” designation on the Schedule of Remuneration” for Chief and Council (community member question). It was clarified by BDO that this schedule falls under a review engagement standard as required by the funder and is appropriately identified as unaudited while still receiving a favourable review option	
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b) Community Safety

MOTION: 2026-04-23-10	
That Chief and Council approve the establishment of the Community Safety and Emergency Management Committee to support leadership, coordination, planning and recommendations on matters relating to emergency preparedness, crisis response, fire protection, policing liaison, and overall community safety and wellbeing	
Moved by	Justin Urquhart
Seconded by	George Coughlin

Recording Secretary:	Madelaine O’Neill	Date Approved	2026-05-14
2026-04-23 DRAFT CHIEF AND COUNCIL MINUTES		Motion of Approval	2026-05-14-02

CARRIED	By Consensus
- Chief and Council reviewed a proposal to establish a Community Safety & Emergency Management Committee to support coordinated leadership, planning, and oversight of community safety priorities provided by Councillor Carne - It was discussed that community safety needs are increasing in scope and complexity, and community safety and emergency management would benefit from a more focused approach - While these areas are currently captured under the Mukwa Doodem (Health and Wellness Committee), the growing scope of safety-related matters support the need for a separate Committee to provide more targeted oversight - The proposed committee would function in an advisory capacity, identifying risks, setting priorities, and bringing forward recommendations to Chief and Council - Discussion highlighted that a formal structure would support more proactive, coordinated decision-making and improved readiness, while strengthening collaboration with partners - Council approved the option to establish the committee versus maintaining the current approach	

c) Quarterly Meetings

- The Chief provided an update on the Quarterly Community Meeting (Q1) held on April 11, 2026, explaining that it was a strong and positive first session under the format, which began in a good way with a pipe ceremony and cultural opening. The meeting included departmental presentations, updates on key initiatives and community projects, and an overview of Chief and Council priorities. It was discussed that the session supported open dialogue and community participation, with a focus on evolving these meetings into community-driven gatherings aligned with the solstices - Councillor Carne also presented a summary of the Mentimeter interactive survey conducted during the session, which gathered real-time feedback from participants. Results highlighted overall positive engagement and emphasized key themes including the need for improved communication and transparency, early and ongoing community engagement, trust and accountability, and strengthening community connection - Feedback will be used to inform future engagement efforts and improve upcoming Quarterly Meetings - Next meeting date: Saturday, June 27, 2026 (Q2)
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d) Governance Manual

- No updates provided at this time - Chief explained that ongoing strategic planning will help inform future direction and any updates moving forward
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e) RHTLF/RHT (as arises)

- Chief provided an update on the recent Robinson Huron Treaty Litigation Fund (RHTLF) meeting and noted some challenges with communication among communities, and ongoing concerns raised by annuitants regarding transparency and information sharing - A Communications Specialist has been on boarded for the RHTLF and has been in place to support improved engagement efforts, with a renewed focus on enhancing communications strategies and direct engagement with annuitants - Updates were provided on the ongoing negotiations with the Province of Ontario and the Federal Government; discussions remain active with the intent to resolve matters prior to further litigation where possible
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Recording Secretary:	Madelaine O'Neill	Date Approved	2026-05-14
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- Potential legal developments, including the Atikameksheng First Nation land claim and related court proceedings could potentially impact future annuity calculations. In response, the RHTLF have taken steps to seek intervener status in relevant cases to protect treaty-wide interests of the other Robinson Huron Treaty First Nations (was described as a protective measure rather than oppositional stance)

f) CHRT 41 Projects

- The three (3) community projects (Community Round House, Social Services Administration Building and Mount Lake Family Cultural Centre) are currently under review status, project number #PO71995
- No further request from CHRT 41 staff at this time
- Requests for Proposals (RFP) for architectural and engineering design are now complete and ready for distribution, pending confirmation of funding

10) New Business:

a) Post-Secondary Funding – Priorities and Process

- Council received two briefing notes from the Director of Education regarding post-secondary funding priorities and the current funding process
- It was noted that the existing policy, last updated in 2017, outlines a priority ranking system which prioritizes continuing students, followed by recent graduates and deferred applicants, with additional categories for new applicants and those returning to studies
- Staff advised that current funding allocations are limited and do not meet demand, resulting in a capped number of funded students and the issuance of waitlisted or deferred letters
- Increasing costs of tuition, cost of living, and participation in higher-cost programs are placing additional pressure on the program budget
- The current application process and timelines were explained, including the April 30 deadline and internal review procedures used to assess applications based on priority
- Operational challenges were identified, including gaps in policy clarity, inconsistencies in application of existing policies, and the need for updated guidelines related to areas such as awards, travel, and student responsibilities
- The program may require a comprehensive policy review to better reflect current realities and ensure equitable and consistent administration moving forward

Post-Secondary Funding Process:

- Students and applicants reach out to the Serpent River First Nation Education Department for application
- Applications are submitted annually through the Serpent River First Nation Education Department
- Link to srfn.outcomes.ca is shared with all students, new students create an account and returning students sign in
- Technical support through support@dadavan.com
- Applications are reviewed and prioritized by staff
- Cost projections based on application information is calculated to March 31 for each applicant. Conflicts and perceived conflicts are stated and decision-making is deferred to either a staff person and/or the Councillor that holds the Doodem portfolio
- Funding decisions are communicated in May/June, based on conditions of returning any follow-up information required
- “Third-party sponsorship” letters are sent directly to the school

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- A “how to apply” event was held on March 11, 2026, and a recording is available for reference: https://linkprotect.cudasvc.com/url?a=https%3A%2F%2Fus02web.zoom.us%2Frec%2Fshare%2FvR84qTLAKvvlRqkuMLl0Q5bRrO_xUX2H87zvbqaxoVivfq564ktHtDIA-B1RP0d.q9-ISVRg-p58fRwj&c=E,1,LEuo6RYF-BSr84oP3tQlWla2MC6dGeZQdliuK6XUbVUuYYfyWlvyAFeyuo73wS2P96Z5qXsnZY0BQsCcx-smEOizogRDSRAoLtMnlGx7YwEiUINB9B0T33fy_m&typo=1

b) Physician Recruitment

- Council reviewed a briefing note regarding physician recruitment and service delivery within the community
- Historical context was provided on past physician arrangements, including fee-for-service models and recruitment efforts following retirements, which have presented challenges in securing consistent long-term coverage
- An overview of the current situation indicated limited physician availability, with primary care services currently supplemented by nurse practitioners. Data shared highlighted a significant number of community members without a regular primary care provider, reinforcing ongoing service gaps
- Serpent River First Nation currently has one physician, who is an employee of Maamwesying that provides care to community members once per week for 4 hours who also provides care in neighbouring First Nations. As well, two (2) Nurse Practitioners (NP) who provide in-person care 4 days per week, and a virtual Nurse Practitioner who is available 5 days per week
- Statistics show (as of the end of November 2025):
 - Serpent River First Nation members both on and off reserve are provided services at the Kenabutch Health Centre (KHC)
 - There is a total of 597 clients that have Serpent River First Nation listed as their location
 - Richard San Cartier (NP) – 209 clients – Most Responsible Provider (MRP)
 - Dr. Bertrand – 42 clients
 - Dr. Wannan – 37 clients (still have him listed at their MRP)
 - No MRP – 309 (125 of these show having a physician outside of Maamwesying and 200 of the 309 have their city address listed as Cutler)
 - Total Population Estimate(s): 400
 - Infants under 1: 5
 - Children under 11: 56
 - Youth under 18: 54
 - Adults under 55: 144
 - Elders: 143
- Discussion included potential interest from a physician (Dr. Wannan) to provide services in the community, though no formal arrangements have been confirmed. This would be a fee-for-service agreement between Serpent River First Nation only, with no outside agency involvement
- Recommendations included further analysis of current service needs and initiating discussions to explore future physician coverage options
- Leila Macumber, Director of Health and Wellness for Serpent River First Nation provided additional context on current service gaps and recruitment challenges and explained that a further report will be developed, including up to date statistics on the on-reserve population and the number of community members who require a primary care provider
- Feedback/suggestions from Chief and Council and community members included recruitment incentives and strategies to attract physicians

c) Remuneration Structure - Trust Development Working Group (TDWG)

Recording Secretary:	Madelaine O'Neill	Date Approved	2026-05-14
2026-04-23 DRAFT CHIEF AND COUNCIL MINUTES		Motion of Approval	2026-05-14-02

MOTION: 2026-04-23-11

That Chief and Council approve the remuneration for the Trust Development Working Group, adjusted for inflation, as follows: Half-day meeting rate (up to 3 hours) \$250; Full-day meeting rate (3 hours to 6 hours) \$500; Reimbursement for reasonable out-of-pocket and travel/mileage expenses based on the Serpent River First Nation Council rates

Moved by	Erin Carne
Seconded by	Angela Trudeau
CARRIED	By Consensus
- A briefing note was presented regarding the establishment of a remuneration structure for the Trust Development Working Group (TDWG) - The TDWG is a working group comprised of the following appointed members: Lorraine Rekmans, Joshua Rickard, Tania Johnson and Cheryl Hankard, who are responsible for supporting the development of the Serpent River First Nation Robinson Huron Trust - No formal honorarium structure is currently in place for the TDWG - The TDWG has met 13 times between December 23, 2025 and April 8, 2026 - The framework outlines the honorarium options for the TDWG including consideration of the public and community optics of providing honoraria, the scope of responsibilities and the significantly higher workload of the TDWG and how the remuneration model may be adopted or adapted for the future ratified trust and its elected trustees	

i) Approval of Remuneration – Trust Development Working Group (TDWG)**MOTION: 2026-04-23-12**

That Chief and Council approve the remuneration for the Trust Development Working Group members for the 14 meetings held between December 23, 2025 and April 8, 2026 using the TDWG compensation by honorarium structure, as follows: Remuneration for their work and activities as members of the TDWG; and reimburse for out-of-pocket and travel/mileage expenses

Moved by	Erin Carne
Seconded by	Justin Urquhart
CARRIED	By Consensus
- Subsequent motion to approve remuneration for the Trust Development Working Group (TDWG) for meetings held between December 23, 2025 and April 8, 2026 in accordance with the approved honorarium structure (see Motion 2026-04-23-11)	

d) Trust Development Working Group (TDWG) – Terms of Reference (TOR) & Consultation Policy**i) Establishment of the Trust Development Working Group (TDWG)****MOTION: 2026-04-23-13**

That Chief and Council formally establish the Trust Development Working Group as a working group of Serpent River First Nation with a mandate to develop a revised trust deed for the stewardship of the collective portion of the Serpent River First Nation share of the settlement funds from the Robinson Huron Treaty Annuities Claim for Past Compensation

Moved by	Justin Urquhart
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Recording Secretary:	Madelaine O'Neill	Date Approved	2026-05-14
2026-04-23 DRAFT CHIEF AND COUNCIL MINUTES		Motion of Approval	2026-05-14-02

Seconded by	Angela Trudeau
CARRIED	By Consensus
- Chief and Council formally established the Trust Development Working Group (TDWG) to advance the development of a revised Trust for the stewardship of the Nation's settlement funds - Prior to the referendum held on November 1, 2025, regarding the proposed Serpent River First Nation Robinson Huron Trust (the "Proposed Trust") the Selection Committee recommended the following Serpent River First Nation members for appointment as trustees of that Trust: Lorraine Rekmans, Joshua Rickard, Tania Johnston and Cheryl Hankard (the "Proposed Trustees") - The Chief and Council in office at that time agreed to appoint the Proposed Trustees of the Proposed Trust, such appointment to become official upon ratification of the Proposed Trust by the Membership - The referendum held on November 1, 2025 did not pass and the Proposed Trust was not ratified - Following this outcome, the current Chief and Council tasked the Proposed Trustees with developing a Trust Deed (the "New Trust") which reflects the collective interests of all Serpent River First Nation members - While Chief and Council retain the ultimate responsibility and authority over the New Trust that will be presented to membership, they wanted to remain independent of the trust development process, so they organized the Proposed Trustees into the TDWG with the mandate of creating the New Trust - The TDWG is committed to working within a structured, transparent, and accountable process - The TDWG has developed, for Chief and Council's approval, a Terms of Reference and Consultation Protocol, to guide their work, ensure consistent communication with beneficiaries, and support an inclusive process for the people of Serpent River First Nation, regardless of residency - The TDWG has been operating under these guiding principles to date, in preparation for formal approval of its governance documents (see subsequent Motions 2026-04-23-14 and 2026-04-23-15)	

ii) Terms of Reference – Trust Development Working Group (TDWG)

MOTION: 2026-04-23-14	
That Chief and Council approve the Trust Development Working Group (TDWG) Terms of Reference as amended	
Moved by	Erin Carne
Seconded by	Nicole Pelletier
CARRIED	By Consensus
- Motion was presented to Chief and Council to approve the Terms of Reference for the Trust Development Working Group (TDWG), outlining the group's roles and responsibilities, including work planning, reporting and development of a final Trust Deed - Chief and Council approved the Terms of Reference as amended, with revisions to clarify reporting requirements/expectations, including the removal of the language "from time to time" throughout the document	

iii) Consultation Protocol - Trust Development Working Group (TDWG)

MOTION: 2026-04-23-15	
That Chief and Council approve the Trust Development Working Group (TDWG) Consultation Protocol as presented	

Recording Secretary:	Madelaine O'Neill	Date Approved	2026-05-14
2026-04-23 DRAFT CHIEF AND COUNCIL MINUTES		Motion of Approval	2026-05-14-02

Moved by	Angela Trudeau
Seconded by	George Coughlin
CARRIED	By Consensus
- Motion was presented to approve the Consultation Protocol for the Trust Development Working Group (TDWG), which establishes a framework for community engagement, communication and consultation with the Trust Beneficiaries throughout the Trust development process - The protocol is guided by the seven Grandfather teachings and is intended to guide the TDWG in its consultations with the Trust Beneficiaries, and provide the Trust Beneficiaries with guidance and information on how the TDWG will collect and use information, advice, and suggestions put forward by the Trust Beneficiaries, while affirming that final decision-making authority remains with Chief and Council	

e) First Nations Market Housing Fund Re-Engagement (FNMHF) – Schedule C

MOTION: 2026-04-23-16	
That Chief and Council approve the signing of the attached “Schedule C”, Eligibility Criteria that outlines: Permitted Borrowers, Permitted Types of Loans and Terms and Conditions for credit security for those Serpent River First Nation Members who qualify for an on-reserve new housing or renovation mortgage and wish to pursue independent home ownership	
Moved by	Angela Trudeau
Seconded by	George Coughlin
CARRIED	By Consensus
- Chief provided an update on the re-engagement of the First Nations Market Housing Fund (FNMHF) - It was explained that Serpent River First Nation was an early participant in the program but had not actively advanced the initiative since 2021, despite prior progress in policy, governance and financial capacity development - As of early December 2025, Serpent River First Nation has re-engaged with the FNMHF to update required documentation and move the program forward - Training has been completed and lending criteria and amounts have been revised to better reflect current market conditions - The program was identified as an opportunity to support additional housing options by providing members with access to credit security for on-reserve construction and renovations, which may also help reduce pressure on existing housing demand - Chief and Council proceeded with the re-engagement of the program by approving the required eligibility criteria	

f) North Shore Forest Proposed Changes

- Chief and Council reviewed correspondence from the Ministry of Natural Resources regarding a proposed administrative amendment to the 2020–2030 Northshore Forest Management Plan - The amendment proposes a reclassification of certain harvest blocks, exchanging areas currently identified as contingency harvest with areas identified for normal harvest - Contingency areas are originally set aside as backup options, and the proposed changes are intended to address land use considerations while maintaining continuity of forest operations	
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Recording Secretary:	Madelaine O’Neill	Date Approved	2026-05-14
2026-04-23 DRAFT CHIEF AND COUNCIL MINUTES		Motion of Approval	2026-05-14-02

- Proposed changes do not increase the overall harvest levels, but rather adjust the location and classification of specific blocks
- Maps were provided outlining the affected areas, including those surrounding Ompa Lake and Thunder Mountain

g) Cutler Acid Site Remediation – Bid Recommendation

MOTION: 2026-04-23-17

That Chief and Council accept the recommendation of WSP Engineering to award the contract to complete the Cutler Acid Site Remediation Project to Milestone Environmental Contracting Inc. based on presenting a bid that met all technical requirements of the project specifications, scored the highest in technical scoring, and was the low bid of the two compliant bids

Moved by	Angela Trudeau
Seconded by	George Coughlin
CARRIED	By Consensus

- The former Cutler Acid Plant, which operated from 1955 to 1963, has resulted in long-standing environmental impacts, including contamination identified through ongoing groundwater monitoring since initial remediation efforts in 1988/89

- The current phase of work includes site preparation, debris removal, excavation of contaminated soil, treatment and/or disposal of impacted groundwater, backfilling, and site restoration, including revegetation and wetland rehabilitation

- In February 2026, funding approval was received from Indigenous Services Canada (ISC) to proceed with the current phase of remediation

- The funding approval for the project is based on the Project Approval Request document that prepared outlining project scope and project controls which include following ISC Tendering Policy on Federally Funded Capital Projects for First Nations

- A public tender for the project closed on April 2, 2026, with four bids received. Two bids met the technical requirements following evaluation, in accordance with ISC tendering policies

- Review of the complaint bids received was performed by the Project Engineering Firm, WSP in alignment with the tender documents and the ISC Tendering Policy on Federally Funded Capital Projects for First Nations

- Milestone Environmental Contracting Inc. was identified as the highest-ranked proponent, having achieved the highest technical score and submitted the lowest compliant bid, while exceeding Serpent River First Nation content requirements by 15%

11) Community Questions and Answers:

- Community member inquired about Robinson Huron Treaty (RHT) payments, including the previously communicated 60/40 allocation, rationale for collective distribution and considerations related to future generations. Chief explained that the funds are intended to benefit the collective membership and that the allocation approach reflects decisions made by the previous Council. Chief and Council (current) have been requested by the Trust Development Working Group (TDWG) to undertake a consolidated financial review of the Robinson Huron Treaty settlement funds including amounts received, per capita distributions issued and associated administrative costs. Chief indicated that the review will serve as a starting point for continued discussions, with further engagement anticipated as the Trust framework is developed and brought forward for ratification (anticipated November 2026)

Recording Secretary:	Madelaine O'Neill	Date Approved	2026-05-14
2026-04-23 DRAFT CHIEF AND COUNCIL MINUTES		Motion of Approval	2026-05-14-02

12) **Next Meeting Date(s):**

- Thursday, May 14, 2026

13) **Adjournment:**

MOTION: 2026-04-23-18

That Chief and Council adjourn the Chief and Council Meeting of Thursday, April 23, 2026 at 8:50pm.
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Moved by	Rebecca Csaszar
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Seconded by	Angela Trudeau
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CARRIED	By Consensus
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Recording Secretary:	Madelaine O'Neill	Date Approved	2026-05-14
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